Financial Statements of

THE INSURANCE COMPANY OF THE WEST INDIES (CAYMAN) LIMITED

December 31, 2022

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Independent Auditors' Report to the Board of Directors

Opinion

We have audited the financial statements of The Insurance Company of the West Indies (Cayman) Limited (the "Company"), which comprise the statement of financial position as at December 31, 2022, the statements of comprehensive income, changes in shareholder's equity and cash flows for the year then ended, and notes, comprising significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at December 31, 2022, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards ("IFRS").

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of the Company in accordance with International Ethics Standards Board for Accountants International Code of Ethics for Professional Accountants (including International Independence Standards) ("IESBA Code") together with the ethical requirements that are relevant to our audit of the financial statements in the Cayman Islands, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.



Independent Auditors' Report to the Board of Directors (continued)

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and
 events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

June 30, 2023

Statement of Financial Position December 31, 2022

(Stated in Cayman Islands dollars)

	Note	2022	2021
ASSETS			
Property, plant and equipment	5	969,906	1,030,615
Investment property	6	1,745,000	1,615,000
Due from immediate and ultimate parent	7	226,045	87,686
Reinsurance receivable on paid claims		515,133	235,847
Reinsurance assets	8	5,392,668	4,984,781
Premiums receivable	9	1,170,168	1,232,837
Deferred commission expense	10	448,586	377,669
Other accounts receivable		41,609	40,476
Accrued investment income		11,779	5,334
Short-term investments		1,237,978	1,309,258
Cash and cash equivalents	11	3,225,814	2,748,172
Total assets		14,984,686	13,667,675
LIABILITIES AND SHAREHOLDER'S EQUITY			
Accounts payable and accrued charges	12	442 200	
	12	442,209	421,684
Loan payable	13	442,209 354,449	421,684 411,083
Loan payable Insurance payables			· · · · · · · · · · · · · · · · · · ·
Loan payable Insurance payables Due to fellow subsidiary	13	354,449	411,083
Insurance payables	13 14	354,449 1,723,646	411,083 949,840
Insurance payables Due to fellow subsidiary	13 14 7	354,449 1,723,646 149,327	411,083 949,840 60,325
Insurance payables Due to fellow subsidiary Insurance contracts provisions	13 14 7	354,449 1,723,646 149,327 7,439,213	411,083 949,840 60,325 7,276,344
Insurance payables Due to fellow subsidiary Insurance contracts provisions Share capital	13 14 7 8	354,449 1,723,646 149,327 7,439,213 10,108,844 3,000,000	411,083 949,840 60,325 7,276,344 9,119,276 3,000,000
Insurance payables Due to fellow subsidiary Insurance contracts provisions	13 14 7 8	354,449 1,723,646 149,327 7,439,213 10,108,844	411,083 949,840 60,325 7,276,344 9,119,276

The financial statements on pages 3 to 47 were approved by the Board of Directors on June 29, 2023.

DENNIS H. LALOR	Director
PAUL L. LALOR	Director

Statement of Comprehensive Income Year ended December 31, 2022 (Stated in Cayman Islands dollars)

	Notes	2022	2021
Gross premiums written	8	9,455,496	8,415,220
Change in gross provision for unearned premiums		(586,705)	(138,073)
Gross insurance premium revenue		8,868,791	8,277,147
Written premiums ceded to reinsurers	8	(7,674,611)	(6,657,123)
Change in reinsurers' share of provision for		, , ,	
unearned premiums		540,539	87,439
Net insurance premium revenue		1,734,719	1,707,463
Claims expenses incurred	8	(2,648,469)	(2,603,111)
Reinsurers' share of claims incurred	8	1,772,312	1,871,062
Net insurance claims expenses		(876,157)	(732,049)
Commission income	14	1,982,239	1,882,676
Commission expenses	10	(857,620)	(819,307)
Net commission income		1,124,619	1,063,369
Underwriting profit		1,983,181	2,038,783
Operating expenses	21	(1,588,378)	(1,501,409)
Underwriting profit after operating expenses		394,803	537,374
Investment income	16	210,861	196,842
Gain on revaluation of investment property	6	130,000	167,659
Foreign exchange loss	-	(816)	(3,652)
Interest expense		(16,549)	(12,763)
Miscellaneous income		9,144	11,077
Profit, being total comprehensive income for the		,	,
year	\$	727,443	896,537

Statement of Changes in Shareholder's Equity Year ended December 31, 2022 (Stated in Cayman Islands dollars)

	Share capital	Retained Earnings	Total
	•		
Balance at January 1, 2021	3,000,000	951,862	3,951,862
Dividend declared	0	(300,000)	(300,000)
Profit, being total comprehensive income for the year	0	896,537	896,537
Balance at December 31, 2021	3,000,000	1,548,399	4,548,399
Dividend declared Profit, being total comprehensive income for the year	0 0	(400,000) 727,443	(400,000) 727,443
Balance at December 31, 2022	\$ 3,000,000	1,875,842	4,875,842

Statement of Cash Flows Year ended December 31, 2022 (Stated in Cayman Islands dollars)

	2022	2021
CASH FLOWS FROM OPERATING ACTIVITIES		
	707 442	906.527
Profit, being total comprehensive income for the year	727,443	896,537
Add/(deduct) items not involving movement of cash:	((002	(7.401
Depreciation on property, plant and equipment	66,892	67,421
Gain on revaluation of investment property	(130,000)	(167,659)
Interest expense	16,549	12,763
Interest income	(36,689)	(18,440)
A 11// 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	644,195	790,622
Add/(deduct) net changes in operating assets and		
liabilities:	(2.66)	(2.250)
Premium receivable	62,669	(3,359)
Deferred commission expense	(70,917)	4,968
Due to/from related parties, net	(49,357)	300,204
Other accounts receivable	(1,133)	15,628
Reinsurance receivable on paid claims	(279,286)	(151,731)
Reinsurance assets	(407,887)	(760,060)
Insurance contract provisions	162,869	767,533
Accounts payable and accrued charges	20,525	(84,033)
Insurance payables	773,806	(440,415)
	855,484	439,357
Interest received	30,244	18,440
Interest paid	(16,549)	(12,763)
Net cash provided by operating activities	869,179	445,034
CASH FLOWS FROM INVESTING ACTIVITIES		
Additions to property, plant and equipment	(6,183)	(3,241)
Increase in investment property	0	(87,341)
Short-term investments, net	71,280	(862,866)
Net cash provided/(used in) by investing activities	65,097	(953,448)
CASH FLOWS FROM FINANCING ACTIVITIES		
Dividend paid	(400,000)	(300,000)
Repayment of loan	(56,634)	(61,935)
Net cash used in financing activities	(456,634)	(361,935)
Increase/(Decrease) in cash and cash equivalents		
during year	477,642	(870,349)
aning jour	177,012	(070,517)
Cash and cash equivalents at beginning of year	2,748,172	3,618,521
Cash and cash equivalents at end of year \$	3,225,814	2,748,172

Notes to the Financial Statements Year ended December 31, 2022 (Stated in Cayman Islands dollars)

1. Corporate structure and nature of business

The Company is incorporated in the Cayman Islands under the Companies Act and it is domiciled in the Cayman Islands. It is a wholly owned subsidiary of ICWI (Cayman) Limited. (immediate parent) which is also incorporated in the Cayman Islands. The ultimate parent is ICWI Group Limited (ultimate parent) and the ultimate holding company is Atlantic and Caribbean Sea Development Company Limited which are owned by Caribbean Sea Development Limited and Hon. Dennis Lalor O.J. and controlled by Hon. Dennis Lalor O.J.

The principal activity of the Company is underwriting general insurance business. The registered office of the Company is c/o International Corporation Services Ltd., Harbour Place, 103 South Church Street, George Town, Grand Cayman. The Company operates from 150 Smith Road, Grand Cayman.

The company has been authorised to transact business in the following Caribbean Islands:

- Cayman Islands on January 12, 2006.
- St. Kitts & Nevis on January 5, 2009.
- British Virgin Islands on February 24, 2011.

2. Insurance licence

The Company holds the following licences:

- Class 'A' Insurers Licence under Section 4(2) of the Cayman Islands Insurance Act.
- a licence to carry on business in Non-Life Insurance under the Insurance Act (No.14 of 1968) of St. Kitts & Nevis.
- a category B Insurers Licence under the Insurance Act, 2008 of the British Virgin Islands.

3. Roles of the actuary

The actuary has been appointed by the Board of Directors to carry out an actuarial valuation of management's estimate of the Company's policy liabilities and report thereon to the shareholders. Actuarially determined policy liabilities consist of the provisions for, and reinsurance recovery of, unpaid claims and adjustment expenses on insurance and reinsurance policies in force. The valuation is made in accordance with accepted actuarial practice, as well as any other matter specified in any directive that may be made by regulatory authorities. The actuary's report outlines the scope of his work and opinion. An actuarial valuation is prepared annually.

Notes to the Financial Statements Year ended December 31, 2022 (Stated in Cayman Islands dollars)

4. Statement of compliance, basis of preparation and significant accounting policies

(a) Statement of compliance:

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS), and their interpretations issued by the International Accounting Standards Board.

The financial statements have been prepared on a historical cost basis, except for investment properties that have been measured at fair value in accordance with IFRS and IFRIC interpretations.

The Company presents its statement of financial position broadly in order of liquidity. An analysis regarding recovery or settlement within one year and more than one year after reporting date is presented in note 19.

The financial statements for the period ended December 31, 2022 have been authorized for issue by the Board of Directors on June 29, 2023.

(b) New and amended standards and interpretations that became effective during the year:

In the current year, there were several new and amended Standards and Interpretations issued by the International Accounting Standards Board (the "IASB") and the International Financial Reporting Interpretations Committee of the IASB effective for annual reporting periods beginning on or after January 1, 2022. None of these new and new and amended Standards and Interpretations had any significant impact on these financial statements.

- (c) New and amended standards and interpretations not yet effective:
 - IFRS 17, Insurance Contracts

The company is required to adopt IFRS 17, *Insurance Contracts* from January 1, 2023. The standard replaces IFRS 4, *Insurance Contracts* and establishes principles for the recognition, measurement, presentation, and disclosure of insurance contracts.

Estimated impact of the adoption of IFRS 17

Management has not included an estimated impact of the adoption of IFRS 17 as not all the transition work has been finalised. The actual impact of adopting IFRS 17 on January 1, 2023 may change because:

- The Company is continuing to refine the new accounting processes and internal controls required for applying IFRS 17;
- The new systems and associated controls in place have not been operational for a more extended period;
- The Company has not finalised the testing and assessment of controls over new IT systems and changes to its governance framework; and

Notes to the Financial Statements Year ended December 31, 2022 (Stated in Cayman Islands dollars)

- 4. Statement of compliance, basis of preparation and significant accounting policies
 - (c) New and amended standards and interpretations in issue but not yet effective:
 - IFRS 17, *Insurance Contracts* (continued)

Estimated impact of the adoption of IFRS 17 (continued)

• The new accounting policies, assumptions, judgements, and estimation techniques employed are subject to change until the Company finalises its financial statements that include the date of initial application.

Level of aggregation

Under IFRS 17, insurance and reinsurance contracts are aggregated into groups for measurement purposes. Groups of contracts are determined by first identifying portfolios of contracts, each comprising contracts subject to similar risks and managed together. Contracts in different product lines are expected to be in different portfolios. Each portfolio is then divided into annual cohorts and each annual cohort into three groups:

- Any contracts that are onerous on initial recognition;
- any contracts that, on initial recognition, have no significant possibility of becoming onerous subsequently; and
- any remaining contracts in the annual cohort.

When a new contract is recognised, it is added to an existing group of contracts or, if the contract does not qualify for inclusion in an existing group, it forms a new group to which future similar contracts may be added.

Contract boundaries

Under IFRS 17, the measurement of a group of contracts includes all the future cash flows within the boundary of each contract of the group. Compared with the current accounting, the Company does not expect there to be a change in the contract boundaries.

The initial assessments performed by the Company have assessed that there are no cash flows or risks beyond the coverage period of the contract.

Notes to the Financial Statements Year ended December 31, 2022 (Stated in Cayman Islands dollars)

- 4. Statement of compliance, basis of preparation and significant accounting policies
 - (c) New and amended standards and interpretations in issue but not yet effective:
 - IFRS 17, *Insurance Contracts* (continued)

Measurement

IFRS 17 introduces three measurement models based on the estimates of the present value of future cash flows that are expected to arise as the Company fulfils the contracts, an explicit risk adjustment for non-financial risk and a contractual service margin. The premium allocation approach (PAA) is an optional simplified measurement model in IFRS 17 that is available for insurance and reinsurance contracts that meet the eligibility criteria. The Company will apply the PAA to contracts that are automatically eligible and will test all the remaining contracts for PAA eligibility.

Presentation and disclosure

The presentation and disclosure differences under IFRS 17 are expected to be significant. The below analyses are the impacts on the company's main statements:

- The Statement of comprehensive income will include an insurance service result comprising of insurance revenue, insurance service expenses. Written premiums will no longer be disclosed in the Statement of comprehensive income.
- Insurance contract liabilities will be presented under the headings of liability
 for remaining coverage and liability for incurred claims in the statement of
 financial position, and will consist of premiums receivable, deferred policy
 acquisition cash flows, unearned premiums, discounted and risk-adjusted
 claim liabilities, and other related liabilities.
- Reinsurance contract assets will be separately presented in the Statement of
 financial position and will include amounts expected to be recovered from
 reinsurers and an allocation of the reinsurance premiums paid. The
 reclassification of amounts on the Statement of financial position will result
 in a reduction in assets and liabilities of the Company.

Notes to the Financial Statements Year ended December 31, 2022 (Stated in Cayman Islands dollars)

4. Statement of compliance, basis of preparation and significant accounting policies

- (c) New and amended standards and interpretations in issue but not yet effective:
 - IFRS 17, *Insurance Contracts* (continued)

Transition

Changes in accounting policies resulting from the adoption of IFRS 17 will be applied using a full retrospective approach to the extent practicable. Under the full retrospective approach, at January 1, 2022 the company will:

- identify, recognise and measure each group of insurance contracts and reinsurance contracts as if IFRS 17 had always been applied;
- identify, recognise and measure any assets for insurance acquisition cash flows as if IFRS 17 had always been applied, except that they will not be tested for recoverability before January 1, 2022;
- derecognise previously reported balances that would not have existed if IFRS 17 had always been applied (including some deferred acquisition costs); and
- recognise any resulting net difference in equity.

• IFRS 9, Financial Instruments

IFRS 9 replaces IAS 39 Financial Instruments: recognition and Measurement and is effective for annual periods beginning on or after January 1, 2018. However, the Company has met the relevant criteria and has applied the temporary exemption from IFRS 9 for annual periods before January 1, 2023. Consequently, the Company will apply IFRS 9 for the first time on January 1, 2023.

Classification and measurement

IFRS 9 contains a new classification and measurement approach for financial assets that reflects the business model in which assets are managed and their cash flow characteristics. Accordingly, the basis of measurement for the company's financial assets may change. The standard contains three principal classification categories for financial assets: measured at amortised cost, fair value through other comprehensive income (FVOCI) and fair value through profit or loss (FVTPL). The standard eliminates the existing IAS 39 categories of held to maturity, loans and receivables and available for sale.

The company does not expect the implementation to result in a significant change in the classification and measurement of the company's financial assets.

Notes to the Financial Statements Year ended December 31, 2022 (Stated in Cayman Islands dollars)

4. Statement of compliance, basis of preparation and significant accounting policies

- (c) New and amended standards and interpretations in issue but not yet effective:
 - IFRS 9, Financial Instruments (continued)

Impairment

The adoption of IFRS 9 will have a significant impact on the company's impairment methodology. IFRS 9 replaces the 'incurred loss' model in IAS 39 with a forward-looking 'expected credit loss' (ECL) model

This will require considerable judgement about how changes in economic factors affect ECLs, which will be determined on a probability-weighted basis. The probability weighted outcome considers multiple scenarios based on reasonable and supportable forecasts. The new impairment model will apply to financial assets measured at amortised cost.

Under IFRS 9, loss allowances will be measured on either of the following stages, based on the extent of credit deterioration since origination:

- Stage 1 12-month ECLs: these are ECLs that result from possible default events within the 12 months after the reporting date. This stage 1 approach differs from the current approach which estimates a collective allowance to recognise losses that have been incurred but not reported on financial assets.
- Stage 2 Lifetime ECLs: these are ECLs that result from all possible default event over the expected life of a financial instrument. Provisions are higher at this stage because of an increase in risk and the impact of a longer time horizon being compared to 12 months in Stage 1; and
- Stage 3 Financial assets that have objective evidence of impairment will be included in this stage. Similar to Stage 2, the allowance for credit losses will continue to capture the lifetime expected credit losses.

Notes to the Financial Statements Year ended December 31, 2022 (Stated in Cayman Islands dollars)

4. Statement of compliance, basis of preparation and significant accounting policies

- (c) New and amended standards and interpretations in issue but not yet effective:
 - IFRS 9, Financial Instruments (continued)

Impairment (continued)

Lifetime ECL measurement applies if the credit risk of a financial asset at the reporting date has increased significantly since initial recognition and 12-month ECL measurement applies if it has not. An entity may determine that a financial asset's credit risk has not increased significantly if the asset has low credit risk at the reporting date. However, lifetime ECL measurement always applies for short-term receivables without a significant financing component.

Transition impact

Changes in accounting policies resulting from the adoption of IFRS 9 will generally be applied retrospectively, except as follows:

The company will determine the business model within which a financial asset is held based on the facts and circumstances that exist at the date of initial application.

The company will take advantage of the exemption allowing it not to restate comparative information for prior periods with respect to classification and measurement as well as impairment changes. Differences in the carrying amounts of financial instruments resulting from the adoption of IFRS 9 will generally be recognised in retained earnings and reserves as at January 1, 2023.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

4. <u>Statement of compliance, basis of preparation and significant accounting policies</u> (continued)

(d) Use of estimates:

The preparation of financial statements in conformity with IFRS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of income and expenses during the year. Actual results could differ from those estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Information about assumptions and estimation uncertainties at December 31, 2022, that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities in the next financial year is included below:

(i) Outstanding claims provision and associated reinsurance recoveries and loss expenses:

The estimation of the ultimate liability arising from claims made under insurance contracts and related recoveries from reinsurers is the Company's most critical accounting estimate. Management believes that the outstanding claims provision and provision for claims recoverable recorded in financial statements represent their best estimate of the ultimate net cost of losses incurred up to the financial reporting date. However, the provision is necessarily an estimate and may ultimately be settled for a significantly greater or lesser amount. There are several sources of uncertainty that need to be considered in the estimate of the liability that the Company will ultimately pay for such claims. The provision for unpaid claims is necessarily based on estimates due to the fact that ultimate disposition of claims incurred prior to the date of the statement of financial position, whether reported or not, is subject to the outcome of events that have not yet occurred. Any subsequent differences arising are recorded in the period in which they are determined.

Management estimates and judgments are based on the Company's claims experience, relevant circumstances and/or advice from legal counsel. Management has also engaged independent actuaries, Mid Atlantic Actuarial, to assist them in making such estimates, based on the Company's own loss history and relevant industry data.

Short-tail claims, such as for automobile and property damage, are normally reported soon after the incident and are generally settled within two to three months after the claims event.

Information for long-tail claims such as casualty claims for bodily injury and general third party liability may not be readily available. The provision for the long-tail claims is continually evaluated by management and is based on historical experience and other factors, including expectation of future events that are believed to be reasonable under the circumstances.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

4. <u>Statement of compliance, basis of preparation and significant accounting policies</u> (continued)

- (d) Use of estimates (continued):
 - (i) Outstanding claims provision and associated reinsurance recoveries and loss expenses (continued):

The Company does not establish provisions for catastrophes (such as natural disasters) in advance of the occurrence of such events. These events can cause significant volatility in the Company's level of incurred losses and the provision for unpaid claims.

The impact of critical accounting estimates and judgments on the ultimate liability arising from claims made under insurance contracts is partially mitigated through relief arising from reinsurance contracts held.

(ii) Fair value of investment property:

Investment properties are carried in the statement of financial position at the estimated fair value. In determining fair value, management makes judgments regarding various assumptions and factors, including the recent prices for similar properties in the Cayman Islands, level of current and future occupancy, an estimate of future maintenance and capital expenditure. A change in any of these assumptions and factors could have a significant impact on the valuation of investment properties.

(e) Basis of preparation:

These financial statements are presented in Cayman Islands dollars, the company's functional currency, unless otherwise stated.

The financial statements have been prepared using the going concern assumption on a historical cost basis, except for investment properties that have been measured at fair value.

The following policies have been applied consistently in dealing with items which are considered material to the Company's financial statements.

(f) Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Company currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

4. <u>Statement of compliance, basis of preparation and significant accounting policies</u> (continued)

(g) Investment property:

Investment properties, comprising principally buildings, are held for long-term rental yields and capital appreciation and are treated as long-term investments. They are measured initially at cost, including related transaction costs and are subsequently carried at fair value.

Fair value is based on active market prices, adjusted, if necessary, for any difference in the nature, location or condition of the specific asset. The fair value of investment property reflects, among other things, rental income from current leases and assumptions about rental income from future leases in light of current market conditions. The fair value also reflects, on a similar basis, any cash outflows that could be expected in respect of the property. Fair value is determined every three years by an independent professional valuer and in the intervening years by management based on professional advice received. Fair value is based on current prices in an active market for similar properties in the same location and condition. Fair value is based on highest and best use.

Rental income from investment properties is recognised as a component of 'investment income' on a straight-line basis over the term of the lease.

Subsequent expenditure is charged to the asset's carrying amount only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. All other repairs and maintenance costs are charged to income during the financial period in which they are incurred.

(h) Property, plant and equipment:

Property, plant and equipment is stated at cost or deemed cost, less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of the day to day servicing of the property, plant and equipment is recognised in the statement of comprehensive income.

Property, plant and equipment is depreciated using the straight-line method at annual rates estimated to reduce the fixed assets to their residual values over their expected useful lives.

The depreciation rates are as follows:

Buildings $2\frac{1}{2}\%$ Furniture, fixtures and equipment10% to 20%Motor vehicles20%

The depreciation methods, useful lives and residual values are reassessed at each reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount. These are included in the statement of income and comprehensive income in other income or other operating expenses.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

4. <u>Statement of compliance, basis of preparation and significant accounting policies</u> (continued)

(i) Related parties:

A related party is a person or entity that is related to the entity that is preparing its financial statements.

- a) A person or a close member of that person's family is related to a reporting entity if that person:
 - i) has control or joint control over the reporting entity;
 - ii) has significant influence over the reporting entity; or
 - iii) is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.
- b) An entity is related to a reporting entity if any of the following conditions applies:
 - i) The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - iii) Both entities are joint ventures of the same third party.
 - iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - v) The entity is controlled, or jointly controlled by a person identified in (a).
 - vi) The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity.
 - vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

A related party transaction is a transfer of resources, services or obligations between related parties, regardless of whether a price is charged.

The company has a related party relationship with its ultimate and intermediate holding companies, the directors of the Company and those of its holding companies and its key management personnel. "Key management personnel" represents certain senior officers of the company.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

4. <u>Statement of compliance, basis of preparation and significant accounting policies</u> (continued)

(j) Cash and cash equivalents:

Cash and cash equivalents comprise cash and bank balances and deposits maturing within three months from the original acquisition date held for the purpose of meeting short term liquidity needs. Cash and cash equivalents are Level 1 assets in the fair value hierarchy.

(k) Short-term investments:

Short-term investments represent certificates of deposits maturing between three and twelve months from the original acquisition date. The Company has chosen to present the cash flows for short term investments on a net basis. Short term investments are Level 1 assets in the fair value hierarchy.

(l) Accounts receivable and accounts payable:

Trade and other receivables are stated at amortised cost less impairment losses. Trade and other payables are stated at amortised cost.

(m) Loan payable and interest expense:

Loan payable are recognised initially at fair value less transaction costs. Subsequent to initial recognition, loan payable are stated at amortized cost, with any difference between cost and redemption value being recognised in surplus or deficit over the period of the borrowing to determine the effective interest rate. Interest expense comprises significant bank charges and interest on borrowings, which is accounted for using the effective interest method.

(n) Provisions:

A provision is recognised in the statement of financial position when the Company has a legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the obligations.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

4. <u>Statement of compliance, basis of preparation and significant accounting policies (continued)</u>

(o) Foreign currencies:

Transactions in foreign currencies are converted at the rates of exchange ruling at the dates of those transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated at the rates of exchange ruling on that date. Gains and losses arising from fluctuations in exchange rates are recognised in the statement of comprehensive income.

For the purpose of the statement of cash flows, all foreign currency gains and losses recognised in the statement of comprehensive income are treated as cash items and included in cash flows from operating or financing activities along with movements in the principal balances.

Year end and average exchange rates for the US and EC dollar, in terms of Cayman Islands dollars were as follows:

	<u>USD</u>	<u>ECD</u>
December 31, 2022 and 2021	0.83	0.31

(p) Impairment:

The carrying amount of the Company's assets is reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated at the reporting date. An impairment loss is recognised whenever the carrying amount of an asset or its cash generating unit exceeds its recoverable amount. Impairment losses are recognised in the statement of comprehensive income.

(i) Calculation of recoverable amount:

Receivables with a short duration are not discounted.

The recoverable amount of the other non-financial assets is the greater of their fair value less costs to sell and value in use.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

4. <u>Statement of compliance, basis of preparation and significant accounting policies</u> (continued)

(p) Impairment (continued):

(ii) Reversal of impairment:

Impairment losses, if any, is reversed if there has been a change in estimate used to determine the recoverable amount.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, if no impairment loss had been recognised.

(q) Leases:

The Company assesses whether a contract is or contains a lease based on whether the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. The right to control the asset is determined if the Company has the right to obtain substantially all of the economic benefits from the use of the asset throughout the period of use and has the right to direct use of the asset.

Under IFRS 16, the Company recognises right-of-use assets and lease liabilities for most leases. The Company recognises a right-of-use asset and the lease liability at the lease commencement date. The right-of-use asset is presented within property, plant and equipment in the statement of financial position. After initial recognition, the right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term. The lease liability is initially measured at the present value of the lease payment that are not paid at the commencement date discounted using the Company's incremental borrowing rate. After initial recognition, the lease liability is measured at amortised cost using the effective interest method and presented within accounts payable and accrued charges in the statement of financial position.

The Company has elected not to recognise right-of-use assets and lease liabilities for short-term lease that have a lease term of 12 months or less and leases of low-value assets. The Company recognises the lease payments associated with these leases as an expenses on a straight-line basis over the lease term.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

4. <u>Statement of compliance, basis of preparation and significant accounting policies (continued)</u>

(r) Revenue recognition:

Revenue is recognised in the statement of comprehensive income when the significant risks and rewards of ownership have been transferred to the policyholder. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due.

Revenue comprises the following:

(i) Gross written premiums:

The accounting policies for the recognition of revenue from insurance contracts are disclosed in note 4[v][i].

(ii) Commission income:

Reinsurance commission is recognised on a basis that is consistent with the recognition of the costs incurred on the acquisition of the underlying insurance contracts (see note 4[v][i]). Profit commission in respect of reinsurance contracts is recognised on an accrual basis based on the calculation of loss ratios.

(iii) Interest income:

Interest income is recognised on an accrual basis using the effective interest rate method.

(s) Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Company's financial statements in the period in which the dividends are approved by the Company's shareholders.

(t) Financial instruments:

A financial instrument is any contract that gives rise to both a financial asset of one enterprise and a financial liability or equity instrument of another enterprise. For the purpose of these financial statements, financial assets have been determined to include cash and cash equivalents, short-term investments, premium receivable, reinsurance assets, reinsurance receivable on paid claims, other accounts receivable and amounts due from related companies. Financial liabilities include accounts payable and accrued charges, insurance payables, due to related parties and loan payable.

(u) Determination of fair value:

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Market price is used to determine fair value where an active market exists as it is the best evidence of the fair value of a financial instrument. The Company's financial instruments lack an available trading market. The fair value of all financial instruments included in assets and liabilities, are considered to approximate their carrying values, due to their short-term nature.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

4. <u>Statement of compliance, basis of preparation and significant accounting policies (continued)</u>

(v) Insurance contract recognition and measurement:

(i) Insurance contracts

The underwriting results are determined after making provision for, inter alia, unearned premiums written and ceded, outstanding claims and associated reinsurance and other recoveries, unexpired risks, deferred commission expense and deferred commission income.

Gross written premiums and unearned premiums

Gross premiums reflect insurance policies written during the year and include adjustments to premiums written in previous years. The earned portion of premiums is recognised as revenue. Premiums are earned from the effective date of the policy.

Unearned premiums represent that proportion of the premiums written up to the accounting date which is attributable to subsequent periods and is calculated on the "three sixty fifth" basis on the total premiums written.

Ceded premium and unearned ceded premium

Reinsurance premiums are accounted for in the same period as the related premiums for the direct insurance business being reinsured with the unearned portion at the statement of financial position date being transferred to deferred reinsurance premium.

Commission expense and deferred commission expense

The Company pays policy acquisition commissions to brokers and agents based on premiums written. Commission expense is deferred on a basis consistent with that used for deferring premium income with unamortised portions at the financial period end carried forward on the statement of financial position.

Commission income and deferred commission income

The Company generates commission income on reinsurance policies ceded during the year. Commission income is earned on a basis consistent with that used for deferring ceded premium expense with unearned portions at the financial period end carried forward on the statement of financial position.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

4. <u>Statement of compliance, basis of preparation and significant accounting policies (continued)</u>

- (v) Insurance contract recognition and measurement (continued):
 - (i) Insurance contracts (continued)

Outstanding claims

Outstanding claims comprise estimates of the amount of reported losses and loss expenses plus a provision for losses incurred but not reported based on the historical experience of the Company. The loss and loss expense reserves have been reviewed by the Company's actuary, Mid Atlantic Actuarial, using the past loss experience of the Company and industry data. Amounts recoverable in respect of claims from reinsurers are estimated in a manner consistent with the underlying liabilities.

Management believes that based on the analysis completed by their actuary, the provision for outstanding losses and loss expenses represent their best estimate of the ultimate net cost of losses incurred up to the reporting date. However, the provision is necessarily an estimate and may ultimately be settled for a significantly greater or lesser amount. Any subsequent differences arising are recorded in the period in which they are determined.

(ii) Reinsurance assets:

Amounts recoverable from reinsurers are estimated in a manner consistent with the claim liability associated with reinsured policies. Unearned reinsurance premiums on business ceded up to the accounting date which are attributable to subsequent periods are calculated substantially on the "three sixty fifth" basis on the total premiums ceded.

In the normal course of business, the Company seeks to reduce the loss that may result from a catastrophe or other events that cause unfavourable underwriting results by reinsuring certain levels of risk with other insurers (see note 19). Reinsurance ceded does not discharge the Company's liability as the principal insurer. Failure of reinsurers to honour their obligations could result in losses to the Company.

Reinsurance assets are assessed for impairment at each reporting date. A reinsurance asset is deemed impaired if there is objective evidence, as a result of an event that occurred after its initial recognition, that the Company may not recover all amounts due, and that event has a reliably measurable impact on the amounts that the Company will receive from the reinsurer. Impairment losses on reinsurance assets are recognised in the statement of comprehensive income.

(iii) Premium receivable and insurance payable:

Amounts due from and to policyholders, brokers, agents and reinsurers are financial instruments and are included in insurance receivables and payables and not in insurance contract provisions or reinsurance assets. Insurance receivables are recognised when due and measured on initial recognition at the fair value of the consideration received or receivable. Subsequent to initial recognition, insurance receivables are measured at amortized cost, using the effective interest rate method.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

4. <u>Statement of compliance, basis of preparation and significant accounting policies</u> (continued)

(v) Insurance contract recognition and measurement (continued):

(iv) Reinsurance receivable on paid claims:

Reinsurance receivable on paid claims is recognised when the payment of related claim is made and measured on initial recognition at the fair value of the consideration received or receivable. Subsequent to initial recognition, reinsurance receivable on paid claims is measured at amortized cost, using the effective interest rate method.

Liability adequacy test:

At each end of the reporting period, liability adequacy tests are performed on short-term insurance contracts to ensure the adequacy of the contract liabilities net of related deferred acquisition costs ("DAC"). In performing these tests, current best estimates of future contractual cash flows and claims handling and administration expenses, as well as investment income from the assets backing such liabilities, are used.

Any deficiency is immediately charged to statement of comprehensive income initially by writing off DAC and by subsequently establishing a provision for losses arising from liability adequacy tests (the unexpired risk provision). Any DAC written off as a result of this test cannot subsequently be reinstated.

(w) Share capital:

Ordinary shares are classified as equity when there is no obligation to transfer cash or other assets. Transaction costs directly attributable to the issuance of shares are shown in equity as a deduction from the proceeds of the share issue.

(x) Classification of cash flows

Interest paid and earned is classified as an operating activity in the statement of cash flows. Dividends paid is classified as a financing activity in the statement of cash flows.

(y) Operating Expenses:

Operating expenses are recognised in profit or loss on the accrual basis.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

5. Property, plant and equipment

	Freehold Building	Leasehold Improvement	Furniture fixtures and equipment	Motor vehicles	Right-of- use asset	Total
January 1, 2021	1,171,750	15,019	355,268	90,217	65,665	1,697,919
Additions	1,1/1,/30	13,019	3,241	0,217	05,005	3,241
Disposals	0	0	0	0	0	0,241
December 31, 2021	1,171,750	15,019	358,509	90,217	65,665	1,701,160
Additions	0	503	5,680	0	0	6,183
Disposals	0	0	(40,509)	0	0	(40,509)
December 31, 2022	1,171,750	15,522	323,680	90,217	65,665	1,666,834
Accumulated depreciat	ion:					
January 1, 2021	(229,468)	(6,884)	(337,158)	(27,425)	(2,189)	(603,124)
Charge for the year	(29,294)	(1,502)	(5,453)	(18,039)	(13,133)	(67,421)
Disposals	0	0	0	0	0	0
December 31, 2021	(258,762)	(8,386)	(342,611)	(45,464)	(15,322)	(670,545)
Charge for the year	(29,294)	(1,531)	(4,891)	(18,043)	(13,133)	(66,892)
Disposals	0	0	40,509	0	0	40,509
December 31, 2022	(288,056)	(9,917)	(306,993)	(63,507)	(28,455)	(696,928)
Net book values:						
December 31, 2021	912,988	6,633	15,898	44,753	50,343	1,030,615
December 31, 2022	883,694	5,605	16,687	26,710	37,210	969,906

6. Investment property

	2022	2021
Balance at beginning of year	1,615,000	1,360,000
Additions during the year Change in fair value recognised in income during the	130,000	87,341 167,659
Balance at end of year	1,745,000	1,615,000

Investment property comprises of a building located at Hospital Road, Grand Cayman that is leased to third parties. Investment property is valued every three years by an independent professional valuer and in the intervening years by Directors based on professional advice received.

The investment property was valued by a professional valuer, JEC Property Consultants Limited, for the year ended December 31, 2022, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. In the current year, when estimating the fair value of investment property, management considered various assumptions and factors, including the recent prices for similar properties in the Cayman Islands, level of current and future occupancy, an estimate of future maintenance and capital expenditure. Management considers the value of investment property recorded in statement of financial position as their best estimate of the investment property fair value.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

6. <u>Investment property (continued)</u>

The rental income earned on the property during the year amounted to \$174,172 (2021: \$178,172) and the related expenses totaled \$76,989 (2021: \$91,092).

The fair value measurement for investment property of \$1,745,000 (2021: \$1,615,000) has been categorised as level 3 in the fair value hierarchy. The following table shows the valuation techniques used in measuring fair value as well as the significant unobservable inputs used:

Valuation techniques	Significant	Inter-relationship
	unobservable inputs	between key
		unobservable inputs
		and fair value
		measurement
Market based approach: The approach is based on the principle of substitution whereby the purchaser with perfect knowledge of the property market pays no more for the subject property than the cost of acquiring an existing comparable property, assuming no cost delay in making the substitution. The approach requires comparison of the subject property with others of similar design and utility, inter alia, which were sold in the recent past. However, as no two properties are exactly alike, adjustment is made for the difference between the property subject to valuation and comparable properties.	 Details of the sales of comparable properties(2022: \$915,000- \$3,360,000; 2021: \$915,000- \$3,360,000); Conditions influencing the sale of the comparable properties; Comparability adjustment; and Rent per square foot (2022: \$168-\$480: 2021: \$168-\$480). 	The estimated fair value would increase/(decrease) if: Sale value of comparable properties were higher/ (lower); Comparability adjustment was higher/ (lower); and A higher rent per square foot would imply a higher fair value.
Investment approach: The approach is based on an assessment of what level of net revenue can be generated by letting the building and what yield in terms of percentage return on invested capital would be a reasonable expectation for a business investor in this type of property. The approach takes the actual or likely rentals and projects these to a gross annual income and deducts those outgoings that would be the obligation of the owner (repairs, insurance and management etc.) to arrive at a net income from the property. The figure is then capitalised at a reasonable rate of return that an investor for the type of property could expect.	 Estimated rental income (2022: \$210,269 2021: \$194,427); Estimated rate of occupancy (2022: 94% and 2021: 94%); Estimated outgoings and maintenance expenses (2022:58,860; 2021: 54,025); and Expected rate of return (2022: 8%; 2021:8%). 	The estimated fair value would increase/(decrease) if: Rental income were higher/ (lower); Rate of occupancy were higher/ (lower); and A higher expected rate of return would imply higher fair value.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

7. Related party balances/transactions

	ICWI Jamaica (fellow subsidiary)	ICWI Group Limited	ICWI Cayman (Parent)
January 1, 2021 Cash transfers and payments	239,879 (300,204)	87,686 0	0
December 31, 2021	(60,325)	87,686	0
Cash transfers and payments	(89,002)	0	138,359
December 31, 2022	(149,327)	87,686	138,359

Cash transfers and payments:

The cash transfers and payments are for settlement of opening intercompany balances and recharge transactions including visa fees, per diems, pension contributions and travel. Related party balances are interest free, unsecured and are repayable on demand.

During the year ended December 31, 2022 and 2021, the Company provided insurance coverage to related parties in the normal course of business and paid directors fees of \$8,000 (2021: \$8,000).

Compensation of key management personnel is as follows (included in note 21 expenses):

		2022	2021
Short term benefits	\$	122,158	119,179
Cayman Insurance Centre premium and comm	nission is cor	mprised as follows:	
Premium		2022	2021
Opening premium receivable		283,597	218,298
Gross written premium Received during the year		1,735,307 (1,777,904)	1,843,355 (1,778,056)
Closing premium receivable	\$	241,000	283,597
Commission		2022	2021
Opening commission payable Commission expense on written premiums Commission paid		61,868 279,766 (287,834)	64,350 298,902 (301,384)
Closing commission payable	\$	53,800	61,868

The balance of commission payable is shown net of premium receivable in the statement of financial position while the commission expense on written premiums is included within the operating expense line in the statement of comprehensive income.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

8. Reinsurance assets and insurance contracts provision

			2022			2021	
		Gross	Reinsurance	Net	Gross	Reinsurance	Net
Claims outstanding		2,852,151	2,020,328	831,823	3,275,987	2,152,980	1,123,007
Unearned premiums		4,587,062	3,372,340	1,214,722	4,000,357	2,831,801	1,168,556
	\$	7,439,213	5,392,668	2,046,545	7,276,344	4,984,781	2,291,563
Analysis of movement in insurance contracts provision	on:						
Balance at January 1		3,275,987	2,152,980	1,123,007	2,646,527	1,480,359	1,166,168
Claims expenses incurred		2,648,469	1,772,312	876,157	2,603,111	1,871,062	732,049
Claims paid in the year		(3,072,305)	(1,904,964)	(1,167,341)	(1,973,651)	(1,198,441)	(775,210)
Change in outstanding claims provision	\$	(423,836)	(132,652)	(291,184)	629,460	672,621	(43,161)
Balance at December 31	\$	2,852,151	2,020,328	831,823	3,275,987	2,152,980	1,123,007
Claims notified Claims incurred but not reported		972,151 1,880,000	561,328 1,459,000	410,823 421,000	1,708,987 1,567,000	1,119,280 1,033,700	589,707 533,300
Balance at December 31	\$	2,852,151	2,020,328	831,823	3,275,987	2,152,980	1,123,007
Unearned premiums:		4.000.257	2 021 001	1.160.556	2.0/2.204	2.744.262	1 117 000
Balance at January 1		4,000,357	2,831,801	1,168,556	3,862,284	2,744,362	1,117,922
Premiums written during the year		9,455,496	7,674,611	1,780,885	8,415,220	6,657,123	1,758,097
Premiums earned during the year		(8,868,791)	(7,134,072)	(1,734,719)	(8,277,147)	(6,569,684)	(1,707,463)
Balance at December 31	\$	4,587,062	3,372,340	1,214,722	4,000,357	2,831,801	1,168,556

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

8. Reinsurance assets and insurance contract provisions (continued)

Gross unearned premiums are analysed as follows:

	2022	2021
Accident	6,485	6,320
Liability, engineering, bond and guarantee	65,486	67,722
Marine, aviation and transportation	7,849	7,849
Motor vehicle	2,165,708	2,099,289
Property	2,341,534	1,819,177
	4,587,062	4,000,357

9. <u>Premiums receivable</u>

	2022	2021
Premiums receivable	1,170,168	1,232,837
	1,170,168	1,232,837

This balance is shown net of commission and after deduction of an impairment provision of \$23,800 (2021: \$23,800).

The company's exposure to credit and impairment losses relating to premiums and other receivables is disclosed in note 19.

10. Deferred commission expense

	2022	2021
Balance January 1	377,669	382,637
Amounts recognised in income during the year	(857,620)	(819,307)
Commission paid during the year	928,537	814,339
Balance December 31	448,586	377,669

11. Cash and cash equivalents

	2022	2021
Cash in hand	3,656	3,501
Cash at bank	1,874,610	2,058,113
Certificate of deposit	1,347,548	686,558
	3,225,814	2,748,172

Cash and cash equivalents includes foreign currency balances of CI\$2,761,225 (2021: CI\$1,521,466) denominated in United States dollars and Eastern Caribbean dollars.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

11. Cash and cash equivalents (continued)

Included in Short-term investments are:

- the amount of US\$251,013 (CI\$208,340) (2021: US\$250,759; CI\$210,638) placed in trusts with the Company's bankers, a recognised financial institution, to meet the requirements of the Insurance Act 2008 in the BVI. The deposits will mature on October 26, 2023.
- the amounts of US\$195,717 (CI\$163,815) and ECD 640,252 (CI\$198,478); (2021: US\$194,743 (CI\$163,584) and ECD 633,878 (CI\$195,615)) held to the order of the Financial Services Regulation Commission as required by the Insurance Act Insurance Act (No.14 of 1968) of St. Kitts & Nevis. The amounts are held with the Company's bankers, a recognised financial institution in St. Kitts & Nevis. The deposits will mature on November 26, 2023 and March 2, 2023 respectively.

These are restricted deposits and cannot be used in the Company's cash management or operations.

12. Accounts payable and accrued charges

	2022	2021
Accrued charges	252,907	229,882
Other payables	\$ 189,302 442,209	191,802 421,684
13. <u>Loan payable</u>		
	2022	2021
Royal Bank of Canada (RBC) Loan	\$ 354,449	411,083

This represents the balance due on the original principal amount of US\$1,000,000 (CI\$830,000) drawn in March 2013. The loan is repayable on a monthly basis with the final instalment due September 30, 2027 and attracts interest at US Prime rate minus 0.35% (2021: US Prime rate minus 0.35%). US\$91,997 (CI\$76,357) is payable within 1 year. The fair value of this loan at the year-end approximates its carrying value.

The loan is secured by:

- First registered charge for US\$1,000,000 over property legally described as George Town South Block 14D Parcel 407/1; and
- A letter of undertaking signed by ICWI Group Limited, agreeing to fund any short-fall in loan payments within 30 days of written notice.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

14. <u>Insurance payables</u>

		2022	2021
Due to reinsurers		826,918	173,875
Deferred commission income		896,728	775,965
	\$	1,723,646	949,840
		2022	2021
Balance January 1		775,965	751,391
Commission received during the year		(1,861,476)	(1,858,102)
Amounts recognised in income during the year		1,982,239	1,882,676
Balance December 31	\$	896,728	775,965
15. Share capital			
		2022	2021
Authorised:			
8,300,000 shares of CI\$1 each		8,300,000	8,300,000
Issued and fully paid:			
3,000,000 (2021: 3,000,000) shares of CI\$1 each		3,000,000	3,000,000

During the year, the Board of Directors declared and paid a dividend of \$400,000 (2021: \$300,000) to the shareholder.

16. <u>Investment income</u>

	2022	2021
Interest income	36,689	18,670
Rental income	 174,172	178,172
	\$ 210,861	196,842

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

17. Underwriting policy and reinsurance ceded

The Company limits its net exposure to a maximum amount on any one loss as follows:

	US\$	2022 and 2021 CI\$
		_
Public liability	100,000	83,000
Marine hull	50,000	41,500
Marine cargo	33,000	27,666
Engineering	30,000	24,900
Property (Cayman)	20,000	16,600
Property (St Kitts and Nevis and BVI)	40,000	33,200
Motor	100,000	83,000
Bonds and fidelity guarantee	125,000	103,750

In addition, the Company has catastrophe reinsurance on which its liability on each event for 2022 and 2021 is limited to US\$225,000 (CI\$186,750). The catastrophe reinsurance is capped in aggregate at US\$4,000,000 (CI\$3,320,000) in 2022 and at US\$4,250,000 (CI\$3,527,500) in 2021.

18. Insurance risk management

Risk management objectives and policies for mitigating general insurance risk:

The Company's management of insurance risk is a critical aspect of the business.

The risk under any one insurance contract is the possibility that the insured event occurs and the uncertainty of the amount of the resulting claim. Insurance risk is implicit in the Company's insurance business and arises as a consequence of the type and volume of business written and the concentration of risk in particular policies or groups of policies subject to the same risks.

Types of risks:

The primary insurance activity carried out by the Company is the transfer of risk from persons or entities that are directly subject to the risk, by means of the sale of insurance policies. General insurance risk in the Company arises from:

- Fluctuations in the timing, frequency and severity of claims and claim settlements relative to expectations;
- Unexpected claims arising from a single source or event;
- Inaccurate pricing of risks or inappropriate underwriting of risks when underwritten;
- Inadequate reinsurance protection or other risk transfer techniques; and
- Inadequate reserves.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

18. <u>Insurance risk management (continued)</u>

The principal types of policy written by the company are as follows:

Liability insurance Property insurance Motor insurance

The Company manages its insurance risk through its underwriting policy that includes, inter alia, authority limits, approval procedures for transactions that exceed set limits, pricing guidelines and the centralised management of reinsurance.

The Company actively monitors insurance risk exposures primarily for individual types of risks. These methods include internal risk measurement, portfolio modelling and scenario analyses.

Underwriting strategy:

The Company seeks to underwrite a balanced portfolio of risks at rates and terms that will produce an underwriting result consistent with its long term objectives.

The Board of Directors approves the underwriting strategy which is set out in an annual business plan and management is responsible for the attainment of the established objectives.

Reinsurance strategy:

The Company reinsures a portion of the risks it underwrites in order to protect capital resources and to limit its exposure to variations in the projected frequency and severity of losses.

Ceded reinsurance includes credit risk, and the Company monitors the financial condition of reinsurers on an ongoing basis and reviews its reinsurance arrangements periodically. The Board of Directors is responsible for setting the minimum security criteria for accepting reinsurance and monitoring the purchase of reinsurance against those criteria. They also monitor its adequacy on an ongoing basis. Credit risk on reinsurance is discussed in more detail in note 19.

Terms and conditions of general insurance contracts:

The table below provides an overview of the terms and conditions of general insurance contracts written by the Company and the key factors upon which the timing and uncertainty of future cash flows of these contracts depend.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

18. Insurance risk management (continued)

Type of Terms and contract conditions

Key factors affecting future cash flows

Liability

Under these contracts, compensation is paid for injury suffered by individuals, including employees or members of the public. The main liability exposures are in relation to bodily injury.

The timing of claim reporting and settlement is a function of factors such as the nature of the coverage and the policy provisions.

Although majority of bodily injury claims have a relatively long tail, the majority of the claims incurred by the company are settled in the short term. In general, these claims involve higher estimation uncertainty.

Property

Property insurance indemnifies, subject to any limits or excesses, the policyholder against the loss or damage to their own material property and business interruption arising from this damage.

The risk on any policy varies according to many factors such as location, safety measures in place and the age of the property.

The event giving rise to a claim for damage to buildings or contents usually occurs suddenly (as for fire and burglary) and the cause is easily determinable. Therefore, claims are generally notified promptly and can be settled without delay (Property business is therefore classified as "short-tailed" and expense deterioration and investment return is of less importance in estimating provisions.)

The cost of repairing or rebuilding assets, of replacement or indemnity for contents and the time taken to restart or resume operations to original levels for business interruption losses are the key factors influencing the level of claims under these policies.

Motor

Motor insurance contracts provide cover in respect of policyholders' motor vehicles and their liability to third parties in respect of damage to property and injury. The exposure on motor insurance contracts is normally limited to the replacement value of the vehicle and a policy limit in respect of third-party damage.

In general, claims reporting lags are minor and claim complexity is relatively low. The frequency of claims is affected by excessive speeding, and failure by some motorists to obey traffic signals. The number of claims is also correlated with economic activity, which also affects the amount of traffic activity.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

18. <u>Insurance risk management (continued)</u>

Liability contracts:

Risks arising from liability insurance are managed primarily through pricing, product design, risk selection, adopting an appropriate investment strategy, rating and reinsurance. The Company monitors and reacts to changes in the general economic and commercial environment in which it operates to ensure that only liability risks which meet its criteria for profitability are underwritten. In pricing contracts, the Company makes assumptions that costs will increase in line with the latest available financial and actuarial forecasts.

Property contracts:

The risks relating to property contracts are managed primarily through the pricing process. The Company uses strict underwriting criteria to ensure that the risk of losses is acceptable. Furthermore, the Company accepts property insurance risks for one year so that each contract can be re-priced on renewal to reflect the continually evolving risk profile.

Risk exposure and concentrations of risk:

The following table shows the Company's exposure to general insurance risk (based on the carrying value of insurance provisions at the reporting date) per major category of business.

	Property \$	Motor \$	Other \$	Total \$
At December 31, 2022:				_
Gross	36,600	2,809,551	6,000	2,852,151
Net of reinsurance	(877)	827,700	5,000	831,823
At December 31, 2021:				
Gross	297,875	2,972,112	6,000	3,275,987
Net of reinsurance	6,161	1,111,846	5,000	1,123,007

Claims development:

Claims development information is disclosed below in order to illustrate the insurance risk inherent in the Company. The top part of the table shows how the estimates of total claims for each accident year develop over time. The estimates are increased or decreased as losses are paid and more information becomes known about the severity of unpaid claims. The lower part of the table provides a reconciliation of the total provision included in the statement of financial position and the estimate of cumulative claims.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

18. <u>Insurance risk management (continued)</u>

Claims development (continued):

Analysis of net claims development (rounded to nearest \$1,000)

	Accident year						
	2017 & prior	2018	2019	2020	2021	2022	Total
Estimate of							
cumulative claims							
At end of reporting							
period	9,097,950	1,053,000	1,158,000	768,000	919,000	1,010,000	
One year later	9,506,032	1,033,000	1,359,000	695,000	821,000	0	
Two years later	9,546,000	1,068,000	1,354,000	652,000	0	0	
Three years later	14,544,000	1,027,000	1,303,000	0	0	0	
Four years later	14,766,186	1,030,000	0	0	0	0	
Five years later	4,191,000	0	0	0	0	0	
Current estimate	4,191,000	1,030,000	1,303,000	652,000	821,000	1,010,000	9,007,000
Payments	4,006,000	1,007,000	1,186,000	590,000	732,000	654,000	8,175,000
Liability	185,000	23,000	117,000	62,000	89,000	356,000	832,000

Sensitivity analysis – insurance contracts

Short-term insurance liabilities are not directly sensitive to the level of market interest rates, as they are undiscounted, contractually non-interest bearing, and are payable less than one year from the date of the claim.

Short-term insurance liabilities are estimated using standard actuarial claims projection techniques. These methods extrapolated the claims development for each underwriting year based on the observed development of earlier years, adjusted for any current trends or developments. In most cases, no explicit assumptions are made as projections are based on assumptions implicit in the historic claims reporting patterns on which the projections are based. As such, the sensitivity of short-term insurance liabilities is based on the financial impact of changes to the claims reporting patterns.

The sensitivity analyses below are based on a change in one assumption while holding all other assumptions constant. In practice, this is unlikely to occur, as changes in some of the assumptions may be correlated.

	2022			2021				
	Expenses		ses Loss expenses		Expenses		Loss expenses	
In \$'000	10%	(10%)	10%	(10%)	10%	(10%)	10%	(10%)
Impact on net income for the year	160	(160)	88	(88)	151	(151)	73	(73)
Impact on Shareholder's equity	160	(160)	88	(88)	151	(151)	73	(73)

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

19. Financial risk management

The Company has exposure to the following financial risks from its use of financial instruments and its insurance contracts:

Credit risk; Liquidity risk; and Market risk.

Risk management framework:

This note presents information about the Company's exposure to each of the above risks, the Company's objectives, policies and processes for measuring and managing risk, and the Company's management of capital.

The Board of Directors has overall responsibility for the establishment and oversight of the Company's financial risk management framework. The Company's risk management policies are established to identify and analyse the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. The focus of financial risk management for the Company is ensuring that the proceeds from its financial assets are sufficient to fund the obligations arising from its insurance contracts.

The asset/liability matching process is largely influenced by estimates of the timing of payments required in terms of insurance. These estimates are re-evaluated on a regular basis. There are also criteria for ensuring the matching of assets and liabilities as investment markets change.

Firstly, the risk is managed through the establishment of an appropriate underwriting strategy and its implementation by means of the company's underwriting policy.

Secondly, the risk is managed through the use of reinsurance. The Company arranges proportional and surplus reinsurance at the risk level and purchases excess of loss cover for liability and property business. The Company assesses the costs and benefits associated with the reinsurance programme on a regular basis.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

19. Financial risk management (continued)

Risk management framework (continued):

(a) Credit risk

Credit risk is the risk of financial loss to the Company if a counterparty fails to meet its contractual obligations.

The company's key areas of exposure to credit risk include:

- Due from immediate and ultimate parent;
- Due from fellow subsidiary;
- Amounts due from reinsurers in respect of payments already made to policyholders;
- Reinsurers' share of insurance liabilities;
- Amounts due from policyholders and brokers;
- Short term investments; and
- Cash and cash equivalents.

The nature of the Company's exposures to credit risk and its objectives, policies and processes for managing credit risk have not changed significantly from the prior period.

Management of credit risk

The Company's exposure to individual and group of policyholders and brokers is monitored as part of its credit control process. Financial analyses are conducted for significant exposures to individual and group of policyholders or brokers.

All intermediaries must meet minimum requirements that are established and enforced by the Company's management. The payment histories of intermediaries are monitored on a regular basis.

The Company also operates a policy to manage its reinsurance counterparty exposures. The Company assesses the credit worthiness of all reinsurers by reviewing public rating information and from internal investigations. The impact of reinsurer default is measured regularly and managed accordingly.

Exposure to credit risk:

Credit ratings are not publicly available for any assets with credit risk except for reinsurance assets. The following table analyses the credit rating by investment grade of reinsurance assets and insurance and other receivables bearing credit risk.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

19. Financial risk management (continued)

(a) Credit risk (continued)

	A rated or above	Not rated	Total \$
	\$	Ψ	φ
D			
December 31, 2022			
Reinsurance assets: Reinsurance receivable on paid claims	515,133	0	515,133
Reinsurance assets	2,020,328	0	2,020,328
Carrying amount	2,020,328	0	2,020,328
Carrying amount	2,020,326	0	2,020,328
Premiums receivables:			
Neither past due nor impaired	0	1,000,894	1,000,894
Past due but not impaired	0	169,274	169,274
Individually impaired	0	23,800	23,800
Gross amount	0	1,193,968	1,193,968
Allowance for impairment	0	(23,800)	(23,800)
Carrying amount	0	1,170,168	1,170,168
		_	
	A rated or	Not rated	Total
	above	\$	\$
	\$		
D			
December 31, 2021 Reinsurance assets:			
Reinsurance assets. Reinsurance receivable on paid claims	235,847	0	235,847
Reinsurance assets	2,152,980	0	2,152,980
Carrying amount	2,388,827	0	2,388,827
Carrying amount	2,300,027	0	2,300,027
Premiums receivables:			
Neither past due nor impaired	0	1,025,186	1,025,186
Past due but not impaired	0	207,650	207,650
Individually impaired	0	23,800	23,800
Gross amount	0	1,256,636	1,256,636
Allowance for impairment	0	(23,800)	(23,800)
Carrying amount	0	1,232,836	1,232,836

The carrying amounts of financial assets and cash and cash equivalents do not include any assets that are either past due or impaired. The Company has no financial assets or reinsurance assets that would be past due or impaired whose terms have been renegotiated.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

19. Financial risk management (continued)

(a) Credit risk (continued)

Exposure to credit risk (continued):

(i) Concentrations of credit risk

The specific concentration of risk from counterparties where receivables for any one counterparty or group of connected counterparties is \$150,000 or more at the year-end is as follows:

	2022	2021
Cayman Insurance Centre	241,000	283,597
Cayman Luxury Rental Cars Ltd	217,002	164,602
Island Insurance Brokers Ltd	184,838	277,786
Total	642,840	725,985

The concentration risk is mitigated by ensuring that the above counterparties are credit-worthy and there have been no historical recoverability issues with the companies

The following is an analysis of the reinsurance companies per line of coverage, along with any concentrations:

Line of coverage	Total number of reinsurers by line	Largest % placed with a single reinsurer	Location of that single reinsurer	Standards & Poor's rating of that single reinsurer
Property quota share	8	15.00%	Germany	A+
Motor quota share	1	50.00%	Germany	AA-
Property first surplus	15	35.00%	Germany	AA-
Property second surplus	3	50.00%	Germany	AA-
Property catastrophe excess of loss	7	27.50%	Germany	AA-
		24.000/	London,	•
		24.00%	UK	A+
Reinstatement premium protection	1	100%	Canada	AA-
Umbrella	1	100%	Germany	AA-
Casualty excess of loss	6	30.00%	Germany	AA-
Marine quota share	1	100.00%	Germany	A+
General accident, Bonds, Engineering	2	95.00%	Germany	AA-
			London,	
Travel	1	100.00%	UK	A+
Mortgage quota share	1	100.00%	Germany	A+

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

19. Financial risk management (continued)

(a) Credit risk (continued)

Exposure to credit risk (continued):

(ii) Assets that are past due

The Company has premium receivables that are past due but not impaired at the reporting date (as indicated by the overall credit risk exposure analysis). Management believes that impairment of these receivables is not appropriate on the basis of stage of collection of amounts owed to the Company. An aged analysis of the carrying amounts of premium receivables is presented below.

	Less than 46 days	46 to 90 days	More than 90 days	Total
December 31, 2022:				_
Premium receivables				
- agents, brokers and intermediates	413,970	586,924	169,274	1,170,168
December 31, 2021:				
Premium receivables				
- agents, brokers and intermediates	468,228	556,959	207,650	1,232,837

(iii) Assets that are individually impaired

The analysis of overall credit risk exposure indicates that the Company has other receivables that are impaired at the reporting date. The assets that are individually impaired are analysed below:

	2022		2021	
	Gross	Net	Gross	Net
Premium receivables	23,800	0	23,800	0

The above assets have been individually impaired after considering information such as the occurrence of significant changes in the counterparty's financial position, patterns of historical payment information and disputes with counterparties.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

19. Financial risk management (continued)

(b) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations from its financial and insurance liabilities. The Company is exposed to daily calls on its available cash resources mainly from claims arising from insurance contracts. Liquidity risk may arise from a number of potential areas, such as a duration mismatch between assets and liabilities and unexpectedly high levels of claims. The nature of the Company's exposures to liquidity risk and its objectives, policies and processes for managing liquidity risk have not changed significantly from the prior year.

Management of liquidity risk

The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to its reputation.

Consequently, the Company invests in marketable securities that can be readily realised as its obligations under insurance contracts fall due, and in the event of reasonably foreseeable abnormal circumstances. An analysis of the contractual maturities of the Company's financial and insurance contract liabilities is presented below. The analysis provided is by estimating timing of the amounts recognised in the statement of financial position.

Contractual undiscounted cash flows							
	Carrying	Total	Less	One to two	Two to five	Five to ten	More
	Amount	cash	than	years	years	years	than
		outflow	one year				10 years
December 31, 2022:							
Financial liabilities:							
Accounts payable and accrued charges	442,209	442,209	442,209	0	0	0	0
Loan payable*	354,449	426,121	76,357	76,357	273,407	0	0
Insurance payables	826,918	826,918	826,918	0	0	0	0
Total financial liabilities	1,623,576	1,695,248	1,345,484	76,357	273,407	0	0
Insurance contract liabilities:							
Claims liabilities	2,852,151	2,852,151	2,852,151	0	0	0	0
	4,475,727	4,547,399	4,197,635	76,357	273,407	0	0

^{*}includes future interest payments

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

19. Financial risk management (continued)

(b) Liquidity risk (continued)

		Contractual undiscounted cash flows						
	Carrying	Total	Less	One to two	Two to five	Five to ten	More	
	Amount	cash	than	years	years	years	than	
		outflow	one year				10 years	
December 31, 2021: Financial liabilities:								
Accounts payable and accrued charges	421,684	421,684	421,684	0	0	0	0	
Loan payable*	411,083	442,589	76,831	76,989	230,967	57,802		
Insurance payables	173,875	173,875	173,875	0	0	0	0	
Total financial liabilities	1,006,642	1,038,148	672,390	76,989	230,967	57,802	0	
Insurance contract liabilities:								
Claims liabilities	3,275,527	3,275,527	3,275,527	0	0	0	0	
	4,282,169	4,313,675	3,947,917	76,989	230,967	57,802	0	

^{*}includes future interest payments

(c) Market risk

Market risk is the risk that changes in market variable, such as interest rate, foreign exchange rates and equity prices will affect the Company's income or the value of its holdings of financial instruments.

The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk. The nature of the Company's exposures to market risk and its objectives, policies and processes for managing credit risk have not changed significantly from the prior period.

Management of market risk

The Investment Committee at the group level manages market risk in accordance with its asset/liability management framework. The Committee reports regularly to the Board of Directors on its activities. For each of the major components of market risk the company has policies and procedures in place which detail how each risk should be managed and monitored. The management of each of these components of major risk and the exposure of the company at the reporting date to each major risk are addressed below.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

19. Financial risk management (continued)

(c) Market risk (continued)

Interest rate risk

Interest rate risk arises primarily from the Company's loans payable.

The Company manages its interest rate risk by matching, where possible, the duration and profile of assets and liabilities to minimise the impact of interest rate movements.

Interest bearing financial assets are primarily represented by deposits which have been contracted at fixed interest rates for the duration of the term. Interest bearing financial liabilities are represented by loans payable. The interest rates on the loans have a variable component.

The nature of the Company's exposures to interest rate risk and its objectives, policies and processes for managing interest rate risk have not changed significantly from the prior period.

At the reporting date the interest profile of the Company's interest-bearing financial instruments was:

	2022	2021
Fixed rate instruments:		
Financial assets		
 cash and cash equivalent 	3,225,814	2,748,172
short-term investments	1,237,978	1,309,258
	4,463,792	4,057,430
Variable rate instruments:		
Financial liabilities – loan payable	(354,449)	(411,083)

Fair value sensitivity analysis for fixed rate instruments

The Company does not account for any fixed rate financial assets at fair value through profit or loss. A change in interest rates at the reporting date would not affect income significantly.

Cash flow sensitivity analysis for variable rate instruments

A reasonably possible change of 50 (2021: 50) basis points in interest rates at the reporting date would not have a significant impact on income and equity of the Company. Assuming that all other variables, in particular foreign currency exchange rates, remain constant.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

19. Financial risk management (continued)

(c) Market risk (continued)

Fair value sensitivity analysis for fixed rate instruments (continued)

Currency risk

Foreign currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. The currencies giving rise to this risk are primarily the United States dollars and Eastern Caribbean dollars.

The table below outlines the Company's foreign currency risk exposure at the reporting date in the respective originating currencies.

	2022 \$	<u>2021</u> \$
United States dollars	1,716,947	1,210,685
Eastern Caribbean dollars	2,579,393	2,214,326

The Company's objectives, policies and process for managing currency risk have not changed significantly from prior year.

A sensitivity analysis is not considered necessary as the US\$, EC\$ and the CI\$ are closely tagged and not expected to have significant fluctuations.

Operational risks

Operational risk is the risk of direct or indirect loss arising from a wide variety of causes associated with the Company's processes, personnel, technology and infrastructure, and from external factors other than financial risks such as those arising from legal and regulatory requirements and generally accepted standards of corporate behavior.

The Company's objective is to manage operational risk so as to balance the avoidance of financial losses and damage to its reputation with overall cost effectiveness and to avoid control procedures that restrict initiative and creativity.

The primary responsibility for the development and implementation of controls to address operational risk is assigned to the Company's senior management team.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

19. Financial risk management (continued)

(c) Market risk (continued)

Capital risk management and regulatory compliance

Capital risk is the risk that the Company fails to comply with mandated regulatory requirements of the Cayman Islands Monetary Authority (CIMA), British Virgin Islands Financial Services Commission (BVFSC) and the St Kitts Financial Services Regulatory Commission, resulting in a breach and possible suspension or loss of its insurance licenses (see note 2). The Company's objectives when managing capital, which is a broader concept than the 'equity' on the face of statement of financial position, are:

- To comply with the capital requirements set by the regulators;
- To safeguard the Company's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders; and
- To maintain a strong capital base to support the development of its business.

The Company is required to maintain capital in excess of the greater of approximately CI\$300,000 and an amount determined as per a prescribed formula set out in local legislation for Cayman. The formula prescribes minimum capital requirements for the Company's assets and liabilities based on the relative riskiness of the balances and also provides for a margin for catastrophe. In addition, the Company is required to maintain minimum capital of EC\$1,000,000 (CI\$300,000) and US\$250,000 (CI\$207,500) for St Kitts and BVI, respectively. At December 31, 2022 and 2021, the Company was in compliance with its regulatory requirements.

20. Fair value of financial instruments

Fair value amounts represent estimates of the arm's length consideration that would currently be agreed between knowledgeable, willing parties who are under no compulsion to act and is best evidenced by a quoted market price, if one exists.

The fair values of financial assets and financial liabilities are broadly equivalent to the carrying amount shown in the statement of financial position.

Notes to the Financial Statements (continued) Year ended December 31, 2022 (Stated in Cayman Islands dollars)

21. Operating expenses

	2022	2021
		-
Employee costs	812,951	765,248
Professional services fees	224,591	205,647
Maintenance expenses	164,403	124,820
Marketing expenses	80,622	102,107
Depreciation	66,892	67,421
Utility expenses	51,117	48,851
Other miscellaneous expenses	187,802	187,315
	\$ 1,588,378	1,501,409

The aggregate employee costs were as follows:

	2022	2021
Salaries	621,586	593,367
Pension cost	22,615	23,645
Staff welfare	6,102	6,513
Staff incentive plan cost	65,574	70,355
Staff uniform	4,353	0
Payroll and related cost	7,984	0
Staff training	2,013	0
Health and life insurance benefits	82,724	71,368
	\$ 812,951	765,248

22. <u>Taxation</u>

Under current acts of the Cayman Islands and BVI, there is no income, estate, transfer, sales or other taxes payable by the Company. St Kitts branch operations are subject to a flat rate of 33% of corporate income tax applied at St. Kitts and Nevis. The corporate income tax rate was reduced to 25% for the years 2022 and 2021 due to several stimulus measures introduced by the government of St Kitts and Nevis due to the coronavirus.

The St. Kitts Branch made a profit of \$30,955 for the year ended December 31, 2022 (2021: \$39,150) and is subject to corporate income tax of \$4,150 (2021: \$3,114). The tax liabilities are reflected in operating expenses in the statement of comprehensive income.

23. Subsequent events

In preparing these financial statements management has evaluated subsequent events up to June 29, 2023, which is the date that the financial statements were available to be issued. No subsequent events were identified that require additional disclosures in these financial statements.